

■ Card 1

Front:

A project manager is creating a WBS and includes detailed task steps like “code login page” and “write API.” A stakeholder says the WBS is incorrect. Why?

Back:

Because the WBS must be **deliverable-oriented**, not activity/task-oriented. Tasks belong in the schedule, not the WBS.

■ Card 2

Front:

During a review, a team member notices that some project work is missing from the WBS. Which principle has been violated?

Back:

The **100% rule** — the WBS must include all project scope.

■ Card 3

Front:

A project manager decomposes work until each component can be assigned, estimated, and tracked. What level has been reached?

Back:

Work package level — the lowest and most manageable level in the WBS.

■ Card 4

Front:

A stakeholder asks to add extra features that were not included in the approved WBS. What risk does this create?

Back:

Scope creep — adding work outside the defined scope baseline.

■ Card 5

Front:

A WBS element has no description, no responsible owner, and unclear deliverables. Which document is missing or incomplete?

Back:

The **WBS Dictionary**, which provides detailed information about each WBS element.

■ Card 6

Front:

A project manager organizes the WBS by project phases (initiation, planning, execution). What type of WBS is this?

Back:

A **phase-based WBS**.

■ Card 7

Front:

The team is confused about timelines after reviewing the WBS. What is the main issue?

Back:

The WBS does **not define time or sequence**; scheduling should be done using tools like a Gantt chart.

■ Card 8

Front:

A cost estimate is inaccurate because large deliverables were not broken down enough. What should have been done?

Back:

Further **decomposition** into smaller work packages for more accurate estimation.

■ Card 9

Front:

A project manager completes the WBS but does not get stakeholder approval. What is the main risk?

Back:

The WBS may be **incomplete or misaligned with expectations**, leading to scope issues later.

■ Card 10

Front:

During execution, the team discovers work that was not included in the WBS but is necessary to complete the project. What does this indicate?

Back:

The WBS was **incomplete**, violating the 100% rule and indicating poor scope definition.